IRS TEST: EMPLOYEE OR INDEPENDENT CONTRACTOR?

The Internal Revenue Services (IRS) uses the following twenty factors to analyze whether an individual is an employee or an independent contractor:

- 1. Whether the individual is required to follow instructions;
- 2. The amount of training the individual received related to the particular job;
- 3. The level of integration of the individual into the employer's business;
- 4. Whether the individual personally renders her services;
- 5. Whether the individual hires, fires and pays assistants;
- 6. The existence of a continuing relationship;
- 7. Whether the individual works an established amount of hours;
- 8. Whether the individual works full time;
- 9. Whether the individual works on the employer's premises;
- 10. Whether the individual works according to a sequence set by the employer;
- 11. Whether the individual must submit regular or written reports to the employer;
- 12. Whether the individual is paid by time rather than by project;
- 13. Whether the individual is reimbursed for expenses;
- 14. Whether the individual furnishes the necessary tools and materials:
- 15. Whether the individual has invested in the facilities for performing the services;
- 16. Whether the individual can realize a profit or loss;
- 17. Whether the individual works for more than one entity at a time;
- 18. Whether the individual makes his or her services available to the general public;
- 19. Whether the employer has the right to discharge the individual; and
- 20. Whether the individual has the right to terminate the relationship.

IRS Revenue Ruling 87-41, 1987-1 C.B. 296. No one factor or combination of factors is dispositive, although the right of control is considered the most important.